Overview of Japan Exchange Group

May 2024



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Overview of JPX

Financials

Appendix

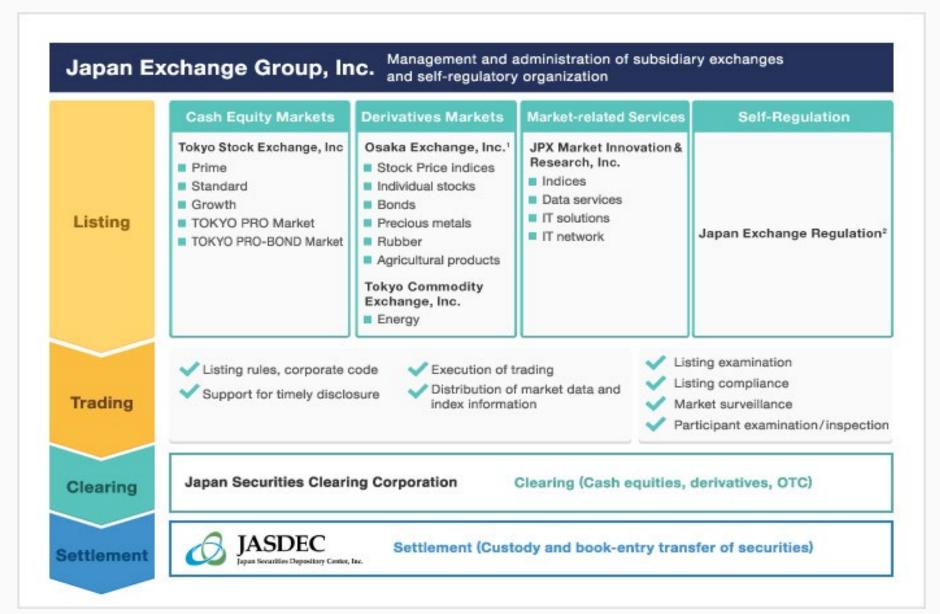


Overview of JPX



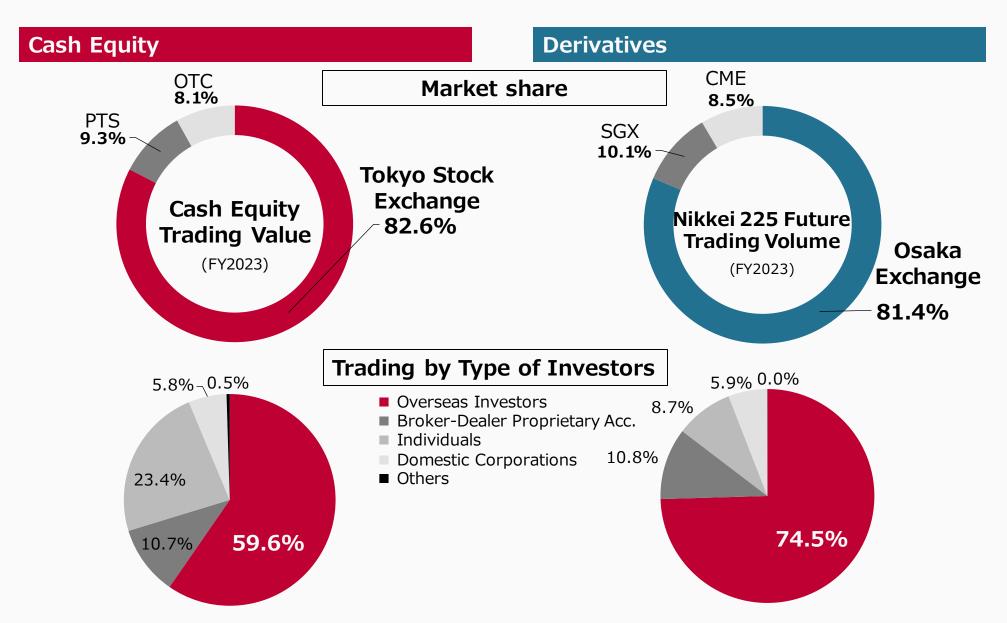
Vertically and Horizontally Integrated





Domestic Dominance of a Global Market





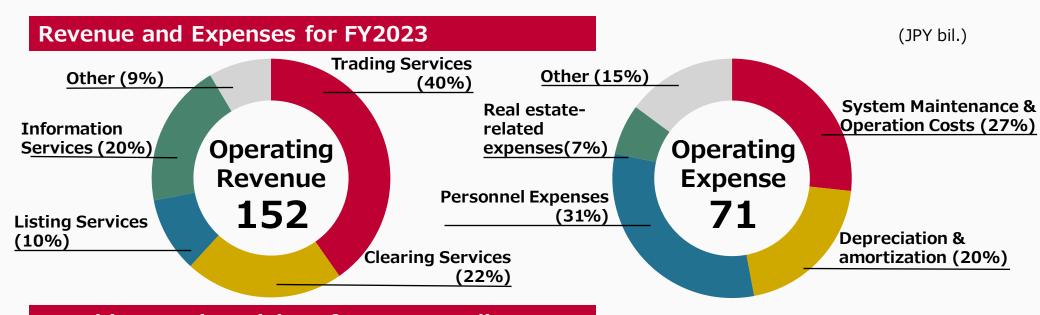


Financials

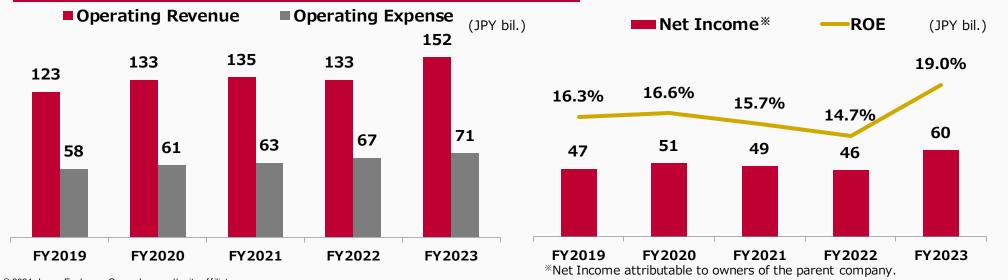


Revenue and Expense Structures



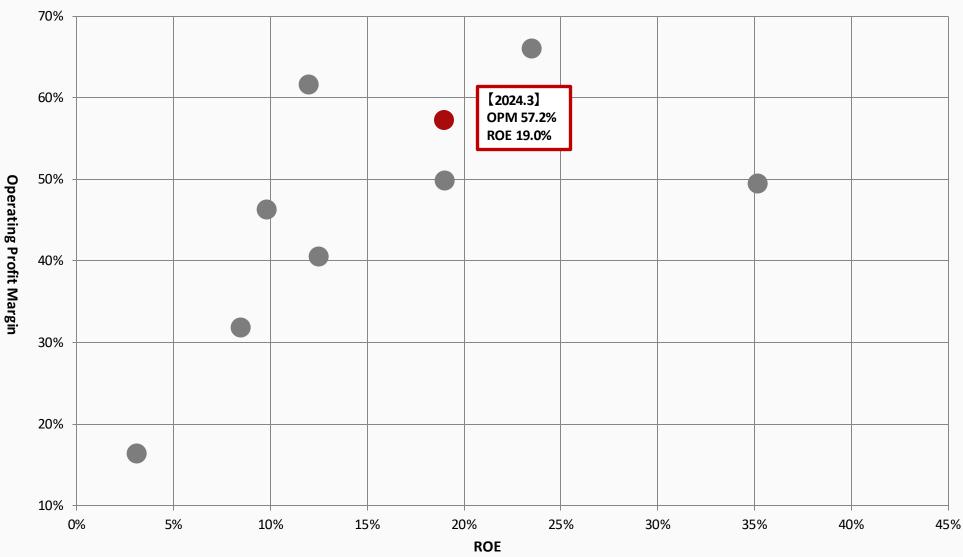


Trend in Key Financial Performance Indicators



Operating Profit Margin vs ROE





^{*} The red circle indicates JPX and gray circles indicate other major overseas exchanges. Figures for overseas exchanges are current figures compiled by JPX for reference.



Appendix



Enhance Corporate Value



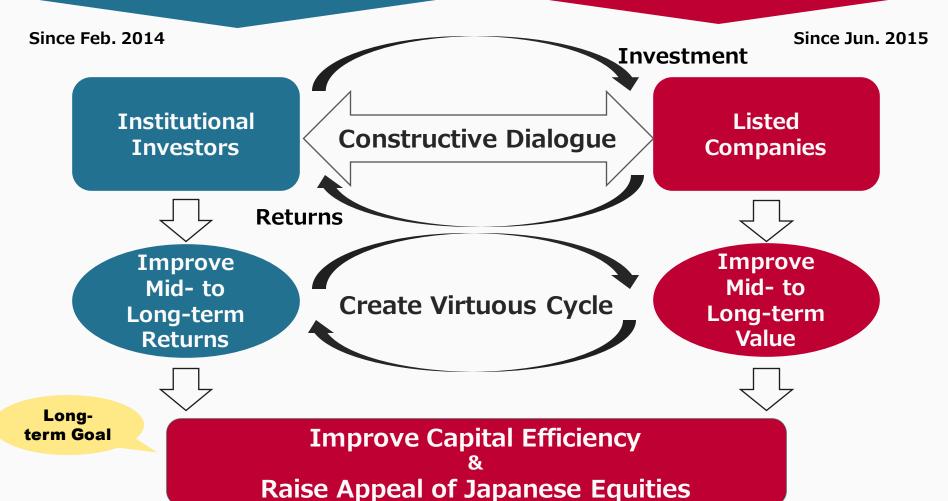




Japan Exchange Group

Stewardship Code

Corporate Governance Code

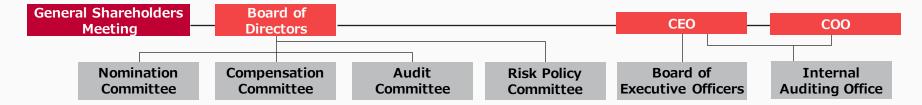


JPX Corporate Governance Structure



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Corporate Governance System Diagram



Composition of Board of Directors

6 Inside Directors

16
Board of Directors

10 Independent Directors

Outside Directors	Major Background
Mr. Kinoshita Yasushi	Former Vice Minister of Finance
Mr. Endo Nobuhiro	Former President (Representative Director), NEC Corporation
Ms. Ota Hiroko	President, National Graduate Institute for Policy Studies
Mr. Ogita Hitoshi	Former President and Representative Director, Asahi Breweries, Ltd.
Mr. Kama Kazuaki	Former President & Chief Executive Officer, Ishikawajima- Harima Heavy Industries Co., Ltd.
Ms. Kohda Main	Former Member of Fiscal System Council, Ministry of Finance Japan; Novelist
Mr. Kobayashi Eizo	Former President & Chief Executive Officer, ITOCHU Corporation
Mr. Takeno Yasuzo	Attorney-at-law
Mr. Matsumoto Mitsuhiro	Former Commissioner General, National Police Agency
Mr. Mori Kimitaka	Former Chairman and President, The Japanese Institute of Certified Public Accountants

Disclaimer



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